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MDPA
MAURITIUS DIGITAL
PROMOTION AGENCY



TRANSFORMING MAURITIUS THROUGH DIGITAL EXCELLENCE

ANNUAL REPORT 2024-2025

DRAFT

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FOREWORD

The global Information and Communication Technology (ICT) landscape is undergoing a profound transformation. Emerging technologies such as Artificial Intelligence (AI), Internet of Things (IoT), Blockchain, Virtual and Augmented Reality, and 3D Printing are no longer niche innovations but central drivers of economic growth and social progress. Across the world, governments, businesses, and individuals are harnessing these tools to reimagine industries, streamline public services, and create inclusive opportunities.

Mauritius, through the Mauritius Digital Promotion Agency (MDPA), continues to embrace these global shifts with vision and determination. The Agency has reaffirmed its mandate to build a digitally inclusive, knowledge-based society while ensuring that no citizen is left behind in this digital era. The period under review reflects a year of remarkable achievements and impact.

Fostering Innovation and Next-Generation Learning

- **3D Printing Centre:** Democratize access to 3D design and prototyping, empowering SMEs, entrepreneurs, students, and professionals with affordable innovation tools.
- **Boot Camps and Training:** 75 students were engaged in 2 boot camps, particularly girls, in hands-on 3D design, coding, and fabrication.
- **ChILD Programme:** Trained over 8,818 pupils in 101 schools, introducing coding and robotics at primary level. This initiative has paved the way for the forthcoming Virtual Reality for Primary Schools Project, ensuring continuity in STEM education.

Expanding Access through Mobility and Inclusivity

- **Digital Lab on the Go (DLOG):** A flagship mobile initiative that brought advanced technologies - including VR, AI, Robotics, IoT, and Government Digital Services to nearly 12,891 citizens across 148 regions.
- **Cybersecurity Awareness:** Delivered safety sessions to more than 4,800 students, while reaching nearly 17,980 additional learners through digital campaigns, instilling responsible online practices.

Building a Digitally Skilled Population

- **Digital Proficiency Course (DPC):** A nationwide 45-hour ICT training programme launched in collaboration with the University of Mauritius. Achievements: 1,151 registrations, 960 completions, and 312 certifications to date - equipping citizens from diverse backgrounds with core digital skills.

Strengthening Data Ecosystems and Digital Infrastructure

- **Open Data Portals:** Improved portal to provide access to more than 750 datasets and 20 geospatial maps, fostering transparency and evidence-based policy making.
- **National GIS Platform:** An open-source solution for Local Authorities, with MDPA's GIS Assets Management System nominated as a WSIS 2025 Champion Project among global ICT success stories.

Enabling Trust and Security in the Digital Economy

- **MAUSIGN Certification Authority:** Operationalised to provide secure digital certificates, supporting e-Procurement, e-payroll, e-deeds registration, and digital signing of official documents.
- **Mauritius National Identity Card (MNIC) 3.0:** Integrated with digital certificates, enhancing citizen authentication, document security, and trust in e-services.

Driving Smart Nation Aspirations

- **National IoT Network:** Deployed for smart farming, environmental monitoring, water management, and fleet tracking.
- **MoFarm Mobile App:** Developed to support farmers with livestock tracking, data analysis, and advisory services.
- **Environmental IoT Projects:** Initiated collaborations on smart water quality monitoring, lagoon conservation, and landfill risk management.

Looking Ahead

The recently launched *Digital Transformation Blueprint for Mauritius (2025–2029)* by the Ministry of Information Technology, Communication and Innovation (MITCI) provides the strategic foundation for our nation's digital journey. By setting out four strategic pillars and five national enablers, it defines how Mauritius will modernise public service delivery, strengthen digital skills, foster innovation, and build a sustainable and resilient digital future.

Within this vision, the Mauritius Digital Promotion Agency has been entrusted with a central role in promoting citizen engagement with digital services, advancing digital literacy and inclusion, collaborating with national entities to strengthen cyber security awareness, and fostering a culture of safe, trusted, and innovative digitalisation. As a key implementing partner, the MDPA shall translate the Blueprint's objectives into concrete programmes and initiatives, ensuring that every citizen and business can participate in and benefit from Mauritius' transformation into a smart, inclusive, and globally competitive digital nation.

In doing so, MDPA reaffirms its commitment to transform vision into action and ensure that no Mauritian is left behind.

ABOUT MDPA

Mandate

The Mauritius Digital Promotion Agency (MDPA), formerly National Computer Board (NCB) was established in 2023 under the MDPA Act to create a digitally inclusive knowledge-based society through next generation technology. It is a para-statal body administered by a Board of Directors and operates under the aegis of the Ministry of Information Technology, Communication and Innovation.

Vision and Mission

Our vision is to create a digitally inclusive knowledge-based society through next generation technology.

Our mission is to lead Mauritius towards a world class digital economy by fostering the required skills and making technology widely accessible to all.

Objectives

The objectives of the agency are

a. To boost the growth of the ICT sector through skills development and innovation

b. To achieve basic ICT proficiency among all population groups

c. To advise the Minister on the formulation of national policies in respect of the promotion, development of ICT and its application in Mauritius.

Functions

With the proclamation of the MDPA Act, the functions of the Agency have been redefined and now includes:

a. Prepare the national up skilling programme in ICT;

b. Conduct awareness campaigns to attract talent into the ICT sector;

c. Coordinate public-private cooperation in the ICT sector;

d. Facilitate the setting up of ICT start-ups and devising programmes to bring ICT Skills development to the small and medium enterprises and promote digital entrepreneurship;

e. Promote business compliance towards ICT laws;

f. Operate a Certification Authority for the promotion of electronic transactions through the provision of digital certificates and e-sign services;

g. Collaborate with the public sector for the purpose of research and development on, the use and promotion of ICT and, ICT-related matters;

h. Organise, provide for, or collaborate with any public entity or non-Governmental organisations on training programmes for, the awareness, assessment and certification of, persons in relation to ICT and related technologies and services;

i. Promote and encourage the use of open data at national level.

Management Team

Subject to section 10 of the MDPA Act, the Executive Director shall, be responsible for the implementation of all decisions of the Board and for carrying out the day to day administration of the Agency.

The senior management team is as follows:

Name	Designation	Email
Dr Suraj Juddoo	Executive Director	sjuddoo@mdpa.mu
Dr Ashwin Seegolam	Manager, ICT Culture Promotion	aseegolam@mdpa.mu
Mr Ismael Limalia	Manager, Planning, Research & Development	ilimalia@mdpa.mu
Mr Vikash Patansingh	Manager, Finance and Administration	vpatansingh@mdpa.mu
Mrs. Leena Chooroomoney	Manager, Business Development and Promotion	lchooroomoney@mdpa.mu
Mr Jay Ramaswamy	Human Resource Management Officer	jramaswamy@mdpa.mu
Mrs Priya Sooreea	Principal Procurement and Supply Officer	psooreea@mdpa.mu

CORPORATE GOVERNANCE REPORT

The Board

As per section 7 of the MDPA Act, the Board shall consist of

a) A Chairperson to be appointed by the Minister;
b) A representative of the Prime Minister's Office;
c) A representative of the Ministry;
d) A representative of the Ministry responsible for the subject of education;
e) A representative of the Ministry responsible for the subject of finance;
f) A representative of the Attorney-General's Office;
g) A representative of the Ministry responsible for the subject of public service;
h) A representative of the private sector;
i) Not more than five other members having knowledge and experience in the field of information technology, emerging technologies and education, to be appointed by the Minister.

Board composition

The composition of the board from July 2024 to June 2025 was as follows: -

Name	Representative/Nominee	Designation
Mr D. A. Soburrun	Nominee	Chairperson
Mrs P. Sohun	Representative of the Prime Minister's Office	Member
Mr K. C. Suneechur *(from 18 January 2024)*	Representative of the Prime Minister's Office	Alternate Member
Mrs N. Ally Hossen	Representative of the Ministry of Information Technology, Communication and Innovation	Member
Ms A. B. Muslun	Representative of the Ministry of Finance	Member
Mr Y. D. Panday	Representative of the Ministry of Education, Tertiary Education, Science and Technology	Member
Mrs A Tengur	Representative of the Ministry of Public Service, Administrative and Institutional Reforms	Member
Mr R Baungally	Attorney-General's Office	Member
Mr D Ramdenee	Mauritius Chamber of Commerce and Industry	Member
Mr D. Samfat	Nominee	Member

Name	Representative/Nominee	Designation
Mr D.K. Jeetah	Nominee	Member
Mr T Takoory	Nominee	Member
Mr S. S. Beedassy	Nominee	Member
Mr A K Kureeman	Nominee	Member
Mrs Chan Ah Song Lee Min	Nominee	Member

Meetings of the Board

Subject to section 8 of the MDPA Act, the Board shall meet as often as is necessary, but at least once a month at such time and place as the Chairperson may determine. The meeting of the Board is convened on a request made by at least 5 members.

Seven members constitute the quorum. The Executive Director attends every meeting of the Board and takes part in the deliberations of the Board but does not vote on any matter before the Board. The Secretary of the Board attends all Board meetings and records the minutes of all meetings.

Committees of the Board

By virtue of Section 9 of the MDPA Act, the Board has established four (4) Committees namely:

- HR Committee
- Finance Committee
- Technical Committee
- Audit Committee

The Committees assist the Board in carrying out its functions as it thinks fit, by having a comprehensive and in-depth examination of specific issues. Committee meetings are scheduled before Board meetings. Recommendations of the Committees are then submitted to the Board for consideration and approval.

The Committees of the Board consists of Members of the Board but any committee may consist of members or such other persons as the Board may, without prejudice to the rule of confidentiality, think fit to designate.

Statement of Attendance & Remuneration

During the year July 2024 to June 25, four (4) Board meetings were held.

The attendance of Board Members at the meetings was as follows:

Name of Board Members	No. of Board Meeting attended	Remuneration (Rs)
Mr D.A. Soburrun (Chairperson)	4	178,667
Mrs P. Sohun	3	7,500
Mr K. C. Suneechur	1	2,500
Mrs N. Ally Hossen	4	10,000
Mrs Chan Ah Song Lee Min	3	7,500
Ms A. B. Muslun	3	7,500
Mr Y. D. Panday	3	7,500
Mrs A Tengur	2	5,000
Mr R Baungally	3	7,500
Mr D Ramdenee	1	2,500
Mr D. Samfat	1	2,500
Mr D.K. Jeetah	4	10,000
Mr T Takoory	4	10,000
Mr S. S. Beedassy	3	7,500
Mr A K Kureeman	4	10,000

Internal Control

The MDPA Board's responsibilities include designing, implementing and maintaining an appropriate internal control mechanism for the preparation and presentation of financial statements which reflect the true and fair financial position of the MDPA. It also entails selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances. Such Systems ensure that all transactions are authorised and recorded and that any material irregularities are detected and rectified within a reasonable time frame.

Safety and Health

As per the Occupational Safety and Health Act 2005, every employer of 50 or more employees shall establish a Safety and Health Committee. The main purpose of a Safety and Health Committee is to promote and develop safety recognition and hazard prevention.

The key roles and functions of the Committee are to:

- Promote co-operation between the employer and the employees in achieving and maintaining safe and healthy working conditions
- Make proposals to the employer on matters regarding the Safety, Health and welfare of employees
- Seek specialist advice on matters regarding Safety, Health and Welfare
- Make recommendations to the employer regarding training requirements and education programmes for particular employees
- Discuss occupational accidents, dangerous occurrences and occupational diseases and make recommendation to the employer
- Do anything incidental or conducive to the performance of the function of the Safety and Health Committee.

The Safety and Health Committee at the Mauritius Digital Promotion Agency constitutes of the following members from 2024 to 2025:

July 2024 – December 2024

- Mrs Leena Chooromoney, Chairperson
- Mrs Shaheen Rummun, Vice- Chairperson –Employee
- Mr Jay Ramaswamy, Employer
- Mrs Brinda Soopen Murday, Employer
- Ms Shailaja Seebaluck, Employer
- Mrs Anishta Padaruth, Employee
- Miss Vandita Mohun, Employee
- Mrs Lomatee Mahadawo, Secretary
- Ms Natassa Sookaloo Secretary (as from January 2025)

During the period of July 2024 to June 2025, six meetings of the Safety and Health Committee were held. Following a request from the Safety and Health Committee, the MDPA installed two fire alarm speakers on the fifth floor and three on the second floor (one at the reception area, one in the Finance & CA Department, and one in the ICTCP and PRD area). In addition, the Ministry of Health and Wellness carried out the General Health test for MDPA officers on 25 April 2025.

Gender Equality Statement

"We believe in diversity and acknowledge that equality is part of valuing our employees". The Mauritius Digital Promotion Agency seeks to attract, develop and retain the right people with the right skills without any gender discrimination.

We are committed to a gender-inclusive and equitable working environment and to developing and implementing solutions to remove any practices that obstruct our aim.

We aspire to have the type of culture that encourages and enables all employees to thrive, regardless of gender.

Deliberate and intentional action is needed to embed inclusive leadership behaviours, systems and practices that accept and harness the potential of everyone. We shall therefore:

- Ensure that all genders are equally included, valued, empowered and rewarded
- Ensure that the business case for gender is understood and embraced at all levels of the MDPA
- Forster an environment of authenticity and openness which allows all employees to fully participate and have every opportunity to succeed
- Provide gender neutral outcomes where all employees benefit
- Challenge and address structural and cultural impediments to enhance gender equality through career progression.

The diagram below shows the Gender Grid for the MDPA:

	Women	Men	Total
Management level	2	4	6
Technical level	8	18	26
Administrative level	15	1	16
Workmen's Group	1	7	8

Statement of Director's Responsibility

The MDPA has prepared the financial statements which give a true and fair view of its financial position and its financial performance as at the financial year end 30 June 2024/2025.

The Directors of the Board of MDPA confirm that in the preparation of the financial statements for the financial year end 30 June 2024/2025:

- Appropriate accounting policies and standards have been used, consistently applied and have been supported by reasonable and prudent judgments and estimates;
- The accounting standards which have been followed has been stated and any material departure disclosed with reasons; and
- The financial statements have been prepared on a going concern basis.

The audit of the financial statements is carried out by the National Audit Office (NAO). The auditor is responsible to report on whether the activities, financial transactions and information reflected in the financial statements are, in all material respects, in compliance with laws and authorities which govern them and that the financial statements are fairly represented.

BUSINESS DEVELOPMENT PROMOTION (BDP)

Achievements for FY 2024/25

1. 3D Printing Technology Boot Camp

The **Mauritius Digital Promotion Agency (MDPA)** organized a two-day Boot Camp on **3D Printing Technology** for girls from state secondary schools in Zones 3 and 4, as part of the **second phase of the project.** Each school was invited to nominate five girls students to participate in the program.

The Boot Camp aimed to:

- Introduce girls to the fundamentals of 3D printing technology.
- Develop 3D design skills that can benefit them in the future.
- Inspire teamwork and creativity through the fabrication of useful objects from a young age.
- Encourage greater participation of girls in STEM education.

A total of **75 students from state secondary schools in Zones 3 and 4** took part in the two-day program. Participants were introduced to **3D Printing, 3D Design, and Slicing**. On the second day, the focus shifted to practical application, where students engaged in hands-on exercises and a team competition to design a boat.

The projects were evaluated by a panel of judges comprising of representatives from the **Mauritius Institute of Education (MIE)**, the **Academic of Design and Innovation (ADI)** team, and a freelance designer.

2. Workshop on Opportunities Offered by 3D Printing to SMEs, MSMEs, and Women Entrepreneurs

To promote the use of prototyping and innovation, the Mauritius Digital Promotion Agency (MDPA) organized six workshops showcasing the benefits of 3D Printing Technology for SMEs, MSMEs, and Women Entrepreneurs.

The first phase targeted two key sectors: Handicrafts and Bakery & Pastry, before being extended to hydroponic farming.

The workshops primarily focused on:

- Demonstrating how concepts can be efficiently transformed into market-ready products through 3D design and printing.
- Highlighting the cost-effectiveness of 3D printing in turning ideas into tangible prototypes.

- Showcasing how participants can visualize, test, iterate, and refine their products without the need for mass production.
- Emphasizing the advantages of on-demand production in reducing waste and improving overall efficiency.

In total, around 90 participants benefited from these focused workshops, gaining valuable insights on integrating 3D printing technologies into their business models particularly within the Handicrafts, Bakery & Pastry, and Hydroponics sectors.

1. Training in 3D Design and Printing

The MDPA organized training for tertiary students of the fashion and design department of the Academy of design and Innovation as well as for the students of design communication department from Mahatma Gandhi Institute. The objectives of the course enabled the 23 participants to:

- Understand the concept of 3D Printing (additive manufacturing)
- To acquire 3D designing skills
- To generate quick prototype designs and export them for 3D printing
- To manipulate Slicer software
- To acquire post-processing skills
- To troubleshoot common issues encountered during 3D Printing operations

At the end of the training the students designed their prototypes and submitted for 3d Printing.

2. Awareness Sessions to Secondary Students

In the context of the newly introduced Technology Education Pathway curriculum for Grade 10 & 11 students, the MDPA was present at Goodlands SSS (Boys) on Thursday 18 July 2024 to provide live demos and presentations on 3D Printing Technology. Being one of the schools where the Technology Education is rolled out live demos and presentations were also provided proof of concept using IoT, Scratch coding, Robotics coding, and Virtual Reality. Some 70 students visited the presentation on 3D Printing Technology in Goodlands SSS.

3. MDPA Printing Services

To enhance learning and innovation among students the MDPA 3D Printing services facilitated printing of prototypes for secondary and tertiary students as it is cost effective, design flexible and ultimately reducing waste. Hence, students can now quickly iterate on designs, experiment

with complex geometries, and produce functional prototypes for testing and validation with the 3D Printing Services.

Due to its faster prototyping cycles the 3D Printing services not only allowed SME's and Women Entrepreneurs to benefit from the on-demand production, customization, and risk reduction, but also flexibility of creating complex geometries and eventually helping the latter to bring unique products to market faster and more efficiently.

Some 240 objects were printed from August to December 2024 by students SME's and Women Entrepreneurs. (Please note that the 3D Printing services were operational for 5 months from end of July to December 2024).

Children Innovative Learning & Design (ChILD) Programme

The MDPA launched the Children Innovative Learning & Design (ChILD) programme as an extra-curricular activity for pupils of Grades 4, 5 and 6 at primary level. This programme pertains to the initiation of Coding and Robotics to upper primary pupils. Designed as a four-year initiative, ChILD was successfully completed in FY 2024/25.

The ChILD programme was implemented in close collaboration with the Ministry of Education & Human Resource and the Special Education Needs Authority (SENA). The main objective of this programme is to foster a predilection for science and engineering so as to inspire the pupils to embrace STEAM (Science, Technology, Engineering, Arts and Mathematics) subjects.

ChILD comprised a 12-Hour training programme consisting of two core modules namely: Scratch Coding 3.0 and Robotics (Codey Rocky / Lego WeDo 2.0 Kits). The training was delivered by ICT Teachers during ICT classes in the Computer Labs of primary schools. To ensure effective delivery, MDPA organised Capacity Building Workshops to equip ICT teachers with the necessary skills and methodologies. The MDPA also provided each school with training materials and a Robotics Kit during the rolling out of the programme.



Scratch coding



Codey Rocky



Lego WeDo 2.0

Achievements for FY 2024/25

- No of schools covered: 270 (241 Govt/RCA Schools & 29 SEN Schools)
- No of Pupils trained: 27,213 (26,723 pupils in Govt/RCA Schools & 490 pupils in SEN schools)
- No of ICT Teachers trained (via Capacity Building Workshops): 242

KPI for FY 2024/25

- No of schools covered: 101
- No of Pupils trained: 8,818
- No of ICT Teachers trained (via Capacity Building Workshops): 90

The MDPA has successfully rolled out the programme in nearly all primary schools in Mauritius, including both Government & RCA schools. The response from the school community has been very positive.

As from FY 2025/26, ChILD programme will be replaced by the 'Virtual Reality for Primary Schools Project'.

ChILD Programme @ Schools (Govt / RCA / SENA)



Capacity Building Workshop for ICT Teachers @ MIE

Prior to the rolling out of ChILD programme in primary schools, Capacity Building /Training-of-Trainers Workshops for ICT Teachers are conducted by MDPA in a bid to empower them to become confident in conducting the ChILD programme.





Digital Lab on the Go



Digital-Lab-On-The-Go (DLOG) project is a flagship initiative of the Ministry of Information Technology, Communication and Innovation, implemented by the Mauritius Digital Promotion Agency (MDPA). It is designed to empower citizens by enhancing their knowledge of emerging technologies through interactive awareness campaigns and hands-on experiences. The mobile lab brings cutting-edge tools and technologies including Virtual Reality (VR), Artificial Intelligence (AI) & Robotics, Internet of Things (IoT), Geographic Information Systems (GIS), and key Government Digital Services (GDS) directly to communities across the country

The objectives of the DLOG project are to:



1. Promote awareness and understanding of emerging technologies such as VR, AI, Robotics, GIS, IoT and GDS among citizens of all ages and backgrounds.
2. Enhance digital readiness by providing hands-on experiences that demystify advanced technologies and encourage active engagement.
3. Support the national digital transformation agenda by fostering a more informed and tech-savvy population.
4. Bridge the digital divide by bringing innovative tools and government digital services directly to underserved and remote communities.
5. Encourage interest in STEM and digital careers, particularly among youth, through interactive demonstrations and educational activities.

Awareness Sessions on Emerging Technologies

As of June 2025 in a period of 12 months, DLOG has already empowered **12,891 citizens** across **148 regions**. The continued expansion of this initiative highlights the growing interest in emerging technologies and the significant impact DLOG is having across Mauritius.

DLOG Visits Summary:

Category	Stakeholders	Number of Visits (Regions)
Primary Schools	Ministry of Education and Human Resources Ministry of Information Technology, Communication and Innovation ▪ Computer Emergency Response Team of Mauritius ▪ Data Protection Office ▪ Information and Communication Technologies Authority	**19**
Secondary Schools	Ministry of Education and Human Resources Ministry of Information Technology, Communication and Innovation ▪ Computer Emergency Response Team of Mauritius ▪ Data Protection Office ▪ Information and Communication Technologies Authority	**55**
Recreation Centres	Ministry of Social Solidarity, National Solidarity, and Environment	**48**
Youth Centres	Ministry of Youth Empowerment, Sports and Recreation	**10**
Community Engagement Sites (Community Centres, Village Hall , Municipal Council, NGOs, Digital Empowerment Events, SEN School	Ministry of Information Technology, Communication and Innovation	**82**
Specialised Events & Campaigns (Ministry of Labour Open Day, DITEX 2025)	Ministry of Labour Industrial Relations and Employment	**4**
Women Empowerment Centres (WEC)	Ministry of Gender Equality, Child Development, and Family Welfare ▪ National Women Council	**4**
TOTAL		**148**

Awareness Sessions on Cybersecurity Best Practices and Online Safety

As of June 2025, 4,807 students across 59 schools participated in our Awareness Sessions on Cybersecurity Best Practices and Online Safety. Additionally, 17,980 Students have received digital and/or printed contents, reinforcing DLOG's commitment to raising awareness and ensuring the safety of citizens in the digital world.

These milestones highlight the extensive reach and growing impact of our initiative, reflecting increased engagement and understanding of emerging technologies, cybersecurity best practices, and online safety. This effort continues to play a vital role in equipping the nation to confidently navigate the challenges of a rapidly evolving digital future.

Technological Engagement:

Participants have engaged with the latest technologies, such as:

- Virtual Reality (VR)
- Robotics
- IoT (Internet of Things)
- GIS (Geographic Information Systems)
- 3D Printing
- Government Digital Services (MauPass, Mokloud, MoRendezVous, and MauCAS)

DLOG initiative continues to play a pivotal role in empowering citizens and contributing to digital inclusivity in Mauritius. By providing hands-on experience with emerging technologies, DLOG is building a future-ready society where all citizens, regardless of their background, can thrive in the digital economy.

The success of the project serves as clear evidence of the transformative potential of digital innovation in empowering communities, cultivating creativity, and promoting collaboration. As the Digital Lab On the Go (DLOG) initiative continues to expand its reach across Mauritius, we reaffirm our commitment to inclusivity, ensuring that no individual is left behind in this evolving digital era.

For more information, please visit our website: https://mdpa.govmu.org/mdpa/index.php/digital-lab-on-the-go/

Summary of Workshops by Institution

Total Sites: 59 | Participants: 4,807 | Campaign Reach: 17,980

Digital Proficiency Course

The Digital Proficiency Course (DPC) is a 45-hour MQA-approved ICT training programme delivered and administered by the Mauritius Digital Promotion Agency (MDPA). Officially launched in May 2024, the course is open to all segments of the population.

The main objective of this nationwide ICT training is to empower citizens with essential digital skills, enabling them to become digitally proficient, embrace the digital transformation, and fully leverage the opportunities of 21st-century technologies. The training is offered in face-to-face, blended and online modes. For face-to-face delivery, the MDPA makes use of the Computer Labs of State Secondary Schools (SSS) across the island, after school hours and during week-ends, to ensure greater accessibility.

The DPC course content has been developed by the MDPA in collaboration with the University of Mauritius (UoM) and is hosted on a user-friendly Learning Management System (LMS) to give easy access to the participants. The platform incorporates interactive multimedia features to enhance learner engagement and understanding.

The DPC training is offered at an affordable fee of Rs 1,100. Participants who complete the training receive a Certificate of Course Completion from MDPA. Additionally, those who wish to obtain certification in Digital Proficiency may sit for a Certification Examination conducted by UoM. A certificate (exam-based) is then awarded by UoM to successful candidates. The exam fee is Rs 1,000 per candidate.

Course Modules

- IT Fundamentals
- Office Productivity Tools
- Online Essentials
- Digital Transactions
- Security, Privacy & Cyber Law

Target Groups

- Secondary, MITD and University students
- Grade 7-9 Students (within the Educational Stream)
- Youth - School Leavers / Young Unemployed & Unemployed Adults
- Public Officers / Private Sector Employees
- Housewives / Senior Citizens / SMEs / NGOs / Entrepreneurs / Corporates / Farmers

Achievements for FY 2024/25

As at date, 1,151 people have registered for the DPC training out of which 833 have completed the training. Additionally, 312 learners have taken part in the DPC exams conducted by the University of Mauritius.

Photos of DPC training





DPC Exam at University of Mauritius (UoM)



Open Data Initiatives

Open Data - MDPA was mandated to set up and operate the National Open Data Portals https://data.govmu.org and https://geoportal.govmu.org for hosting open data sets published by Government agencies, on free Open Source platforms

The Open Data Portal provides users with access to a range of datasets from various government agencies, including data on demographics, health, education, environment, and economy. The datasets are available in a variety of formats, including CSV, XLSX, and JSON, and can be downloaded for free by registered users. In addition to providing access to data, the Open Data Portal also provides a range of tools and resources to help users analyse and visualize the data.

- The Portal, setup in 2018 and based on Drupal-KAN (DKAN), has been revamped completely in 2024 and moved to the new Comprehensive-KAN platform (CKAN) which offers improved security, better integration of statistics and analytics, more user-friendly interface and which is Mobile responsive.
- The Open Data portal currently hosts more than 750 Datasets and 20 Geospatial Maps. New data sets are constantly being added and some of existing ones are cleaned or appended with statistics for each 'new year'.
- The website of the Open Data portal has been overhauled to provide a cleaner user-friendly interface and with a more intuitive classification of data sets as per international best practices
- MDPA has also been designated as the Focal Point for the SADC ICT Observatory Portal for uploading updating ICT related data pertaining to Mauritius.
- MDPA has revamped the ICT Indicators website https://indicators.govmu.org/ictindicators/where it compiles the latest local ICT statistics as well as international indices
- MDPA was also heavily involved in the Observatoire de l'Environment project.
- MDPA has already started the process for adopting the International Open Data Charter (ODC) which is a collaborative initiative that aims to promote the adoption of principles and practices to enhance the availability and accessibility of government data.
- SADC Observatory - MDPA is one of the designated Focal Points of Mauritius to access and update the SADC ICT Observatory Web Portal. ICT Data for Mauritius has been uploaded by MDPA.

Geographic Information Systems

Geographic Information Systems (GIS) are IT tools to store locations, visualize them on a map, analyse, and interpret geographic or spatial data. GIS are in use in Mauritius by several Institutions in 'silos' mode where projects are implemented independently, hosted locally and most often with costly commercial ArcGIS tool with a high cost of ownership.

MDPA successfully set up the first National GIS Platform, a precursor for this technology for the public sector. The National GIS Platforms was implemented as Open Source QGIS with potential large cost savings in terms of shared infrastructure (software, servers, storage) as compared to development cost and licensing fees for commercial applications.

- GIS Assets system, developed for 12 Local Authorities, is a cost effective open source solution for their assets such as roads, drains, utility poles, buildings, infrastructures and amenities. The GIS system allows them to manage these assets visually and analyse them for making informed decisions about maintenance, repair, and replacement of these assets.

  Since then replicating and Outsourcing the GIS Assets system of Moka to all the 12 Local Authorities - LAs (5 Municipalities and 7 District Councils). Setup, Implementation, secured Access at LA premises as well as user training have been completed. Data entry is ongoing and MDPA regularly conducts refresher trainings for new staff (over 50 persons since June 2024)

  The "GIS Assets Management System for Local Authorities" project, submitted by MDPA for Mauritius, has been nominated among the 72 Champion Projects for WSIS Prizes 2025. Out of 972 projects submitted globally, 360 were nominated for the Online Voting. The GIS project garnered significant public support, ranking among the most voted in its category "Information and communication infrastructure" and hence nominated as Champion among the top 5 in its category.

  The International Telecom Union (ITU) annually organises World Summit on the Information Society (WSIS) Prizes, in recognition of ICT-related initiatives and projects by member states. This is a unique prestigious global platform to identify and showcase success stories.

- The Ministry of Environment had requested the assistance of MDPA to set up of a Web GIS for Environmental Planning to integrate all their GIS data layers in a single unified system which would enable data entry and update by various technical departments as well as user-friendly dashboard for the benefit of non-technical Management staff for planning and decision making.

  A budget of MUR 2 Million has been earmarked and an MoU has been signed. Further to a tender launch by MDPA and allocation to a Consultant for implementing the project on 28 February 2025, a Steering as well as a Technical Committee has been set up to regularly monitor the implementation. The Service Provider is expected to set up the system by end August 2025.

- MDPA is providing technical assistance for the setting up of a consolidated GIS System for Rodrigues which would involve various assets of several Commissions or Departments such as Agriculture, Infrastructure, Land permits, Forestry and Tourism etc. A Mission was conducted in October 2024 and comprised high level meetings and brainstorming workshops with various Departments. The priority layers have been finalised and their attributes are being compiled before their integration in the full system. A Web GIS Interface will be developed and possibly a Mobile App, especially for tourism-related assets.

- One very important GIS project in the pipeline is “Classified Road and Assets” for the Road Development Authority (RDA) which would cover among others the mapping of Road segments, Guard Rails, Jersey barriers, Road Signs, Hand Rail, Cats eye, Road Markings, Bus stops, Bus shelters. Test layers for the road segments have been done by MDPA and basic training provided to RDA officers for data entry. We are now waiting for RDA to set up their data entry equipment and GINS access to further proceed with the project.

- Other projects which we started working on are for the Cleaning or Embellishment Sites for the National Environment Cleaning Authority (NECA) covering among others green spaces, bare lands, playgrounds, roundabouts, beach amenities as well as Electoral Boundaries and Voting Centres and Postal Codes.

National IOT Network

Internet of Things (IoT) is revolutionizing many sectors in Mauritius such as agriculture, environment or water distribution; it is an enabler to boost efficiency and productivity through data collected in near real time by IoT sensors. MDPA has on the onset been exploring this technology for Government Agencies.

- Continuous fine tuning of National IoT Platform, shared gateways and server. The Platform can get and compile data, from LORA or 3G/4G/5G sensors. Dashboards to allow stakeholders to view near real-time and historical data are developed.

- National IoT Policy has been drafted to encourage IoT projects with Open technologies & standards & to utilise the National IOT platform set up by MDPA. Meeting was held with all stakeholders to validate the Policy and their inputs incorporated in the final draft

- Existing LoRAWAN antennae at Moka, Flacq, Signal Mountain have been fine-tuned (with collaboration of MCML and Local Authorities). Infrastructure (server and open source applications) have been successfully implemented.

- Implementation of Smart Farming at FAREI a Pilot or "Temoin" Smart IoT Greenhouse with objectives of implementing a proof of concept to demonstrate the viability and economic value to the planters' community and to assist operators in sourcing sensors, actuators, equipment and application. MDPA has set up environmental IoT sensors, including weather stations for measuring of wind speed and direction, rainfall, UV level, light intensity, barometric pressure, humidity, temperature, soil moisture and air quality. This Pilot system was completed successfully and nor FAREI is expanding it to other sites.

- The MDPA has also developed the 'MoFarm' android mobile app which enables farmers to report on new born animal data (proof with pictures) to FAREI, whereby the captured data is stored in an online database for data analysis and statistical data and to better assist the farmers and breeders' community. A new animal tagging system currently being introduced will also enable FAREI through the mobile APP help track and record information such as gender, age, weight, when a goat or cow last calved, number of calves she has had, etc. The 'MoFarm' APP has been finalised and training was provided to farmers.

- National Environmental Laboratory - Online Smart Water Quality Monitoring for the continuous monitoring of water quality at various sites, ensuring safe drinking water delivery and water conservation.

- GPS trackers were procured in June and were tested successfully for a Fleet Management System. A Dashboard, through a web browser, was also implemented, which is being fine-tuned at present.

- The CWA had started a Smart Water Flow to allow them to monitor water flow rates and pressure levels and leaks along conduits through sensors installed by Harel Mallac at the time. MDPA is helping CWA to revamp this system by re-actualising all the sensors located at various sites. The sensor data will be migrated out National IOT platform.

- MDPA has been working with the Ministry of Environment for 2 IoT projects, namely the "Online Surface and Ground Water Quality Monitoring" and the "Lagoon Water Quality Index" projects. MDPA has prepared the Terms of Reference for tenders. It must be highlighted that a substantial savings of a few millions of Rupees were achieved between the different tenders i.e. between a full turnkey project and the new one where MDPA provided the infrastructure. MDPA is also involved in all Project Monitoring as well as Technical Committees

- MDPA has prepared a project proposal, with Objectives, Timelines and Budget for the setting up of an "IoT-based Environmental Monitoring System for Mare Chicose Landfill" to address short and long term risks and environmental hazards including fires. The Project has been presented to our parent Ministry and the Ministry of Environment. A Committee was set up to review the project in view of subsequent implementation.

International Days – Technology Worldwide

In view of the membership and commitment of Mauritius to various international organisations, such as ITU, MDPA regularly organises programmes and events to commemorate international ICT events, such as World Telecom and Information Society Day (WTISD) or Girls in ICT Day (GIID).

Girls in ICT Day 2025

Girls in ICT Day is a yearly global initiative of the ITU with the guiding objective of bridging the barriers girls face in ICT education and reducing gender inequalities by providing digital skills and tools to girls. To celebrate International Girls in ICT Day 2025, the Mauritius Digital Promotion Agency (MDPA) operating under the aegis of the Ministry of Information Technology, Communication and Innovation (MITCI) organised the Career Counselling in Secondary Schools project.

This programme focused on encouraging Girls to embrace studies and careers in IT. In Mauritius, due to lack of institutional resources, career guidance counselling for youngsters' touch very few students and covers all fields and not specifically IT. Although the disparity in gender digital inequalities is not as pronounced in Mauritius as in other countries, nevertheless we observe that the ratio of girls to boys enrolled in IT studies keeps falling from SC (1: 1.3) to HSC (1: 1.4) to tertiary studies (1: 1.8).

The objectives of the programme were to address the following:

- a lack of guidance and counselling to encourage girls to take IT studies
- widening gap in uptake of IT subjects by girls possibly due to wrong perceptions that IT is a man's domain or that IT equates to Call Centres and night shifts
- peer pressure from friends and parents who are convinced that professionals in fields such as finance or accounting or law are better remunerated than their IT counterparts

The talks were held in 10 State Secondary Schools (Girls) in concert with the Ministry of Education and Human Resources and Industry Associations OTAM, MITIA and CCIFM. The talks, of duration of 1 hour with around 90 Grade 10 girl participants for each School, were delivered by senior representatives of companies nominated by industry associations.

A total of 1125 students attended the above talks in secondary schools around the island. A total of 26 Speakers from 9 companies (representing their associations) delivered the Career Talks at the various Schools:

1. Expat.com
2. AERONWORLD
3. SIL
4. Day Force
5. Klanik
6. Orange
7. Infomil
8. FRCI
9. Astek

Opening Ceremony

On June 9, 2025, Dr. the Hon. Mahend GUNGAPERSAD, PDSM, Minister of Education and Human Resources, officially launched the Girls in ICT 2025: Career Counseling Programme at the Mohan Prasad Sharma Jugdambi State Secondary School in Goodlands.

The Senior Adviser on Strategic Digital Transformation Matters of the Ministry of Information Technology, Communication and Innovation, Mr Narendraprasad Japal; the Rector of the Mohan Sharma Jugdambi, Mrs Jotee Jeebun Beenud; and the Officer in Charge of the Mauritius Digital Promotion Agency (MDPA), Mrs Nazia Begum Ally Hossen, were also present at the event and addressed the young girls to raise awareness on the opportunities of the ICT sector.

The programme also included a counselling session conducted by a representative from DAYFORCE and a representative from the Computer Emergency Response Team, who highlighted various career opportunities in the digital field and outlined the Ministry's role in fostering a safer and more inclusive digital future for Mauritius.



Another very successful initiative was the organising of Career Counselling sessions, to encourage Girls to embrace studies and careers in IT. The objectives of the programme were to address the lack of guidance and counselling to encourage girls to take IT studies and the widening gap in uptake of IT subjects by girls.

The talks, of 1-hour duration, were held in 10 Girls State Secondary Schools in concert with the Ministry of Education. The talks were delivered by MDPA and 19 Speakers (HR Staff) from 10 Firms representing the local Industry Associations. A total of 868 students attended the sessions.

Cyber Safe Month 2025

Cyber Safe Month 2025 - With the increase of online interactions and digital world, people must be aware of the knowledge and tools to take proactive steps to protect their privacy and personal information. To celebrate Data Privacy / Protection Day 2025, MDPA has launched the Cyber Safe Month initiative with the aim to raise awareness about online security and responsible digital practices.

The project consisted of producing 5 educational short video clips to raise awareness among Mauritians on the importance of protecting their personal information from illegal and criminal collection, responsible digital practices, on data privacy concepts, such as the significance of not sharing personal details online, recognising suspicious activities, and understanding their rights regarding personal data.

The topics of the videos covered in the campaign were:

1. Parents: Keep Your Child Safe Online - Educates parents on monitoring children's online activities, setting parental controls, Cyber Bullying and guiding them on safe internet usage.

2. Personal Data: Why Does It Matter? - Explains the importance of protecting personal data and how cybercriminals exploit exposed information through digital foot prints.

3. Online Sharing: Risks and Responsibilities - Highlights the dangers of oversharing online and provides best practices to control digital footprints.

4. Recognizing Threats: How a Hacker exploited weaknesses to infiltrate a Company's Network - A real-world simulation of a cyber-attack, demonstrating how hackers breach corporate systems and preventive measures to avoid such incidents.

5. Tools and Tips for Staying Safe Online - Covers password security, two-factor authentication, privacy settings, app permissions, and essential cybersecurity tools like VPNs and ad blockers.

Given that budget was not available for outsourcing this project (estimated between Rs 200k to Rs 300k), MDPA opted to produce the videos by using AI Video Generators, mostly Pictory and Canvas with good enough results to pass on the message.

The videos have been released; with the Facebook boost of the video, viewership has already reached 18,000. As we release each video in turn and boost them, we anticipate that the campaign will be a success. We are also looking into ways to share the videos on popular Facebook pages such as the GIS page.

Based on this initiative, other stakeholders in the midst of the Data Protection Office and the Ministry of Information Technology Communication and Innovation sought the support of the MDPA to produce promotional videos.

MAUSIGN Certification Authority

In today's rapidly evolving world of digital transactions, electronic communication and commerce ensuring trust and security over the Internet is of paramount importance. Our small island of Mauritius has not been spared either; more and more organisations are nowadays allowing their employees to work from home and the number of online transactions have also witnessed a significant rise over the past few years.

It is against this backdrop that the MAUSIGN Certification Authority (CA) has been set up by the Ministry of Information Technology, Communication and Innovation (MITCI) with the objectives of ensuring digital identity and non-repudiation. The MAUSIGN CA forms part of the National Public Key Infrastructure ecosystem of Mauritius and is licensed by the Controller of Certification Authorities (CCA), the Information and Communication Technologies Authority of Mauritius.

The MAUSIGN CA is operated by the Mauritius Digital Promotion Agency, a body corporate falling under the aegis of the Ministry of ITCI. The Certification Authority is responsible to provide end-to-end digital certificate member services to citizens, public and private organisations, businesses as well as to service providers. As a guardian of digital trust, MAUSIGN CA uses cryptographic techniques to generate and manage digital signatures, empowering its subscribers to sign and/or encrypt emails. The digital certificates can be used to sign documents electronically through document signers thus ensuring its validity, integrity and non-repudiation.

The following types of Digital Certificates and services are currently available from MAUSIGN: -

1. Digital Certificate for Citizens / Individuals
2. Digital Certificate for Organisations / Servers
3. ASP Certificate for Service Providers - (E-Sign Service)



The E-Sign service allows citizens who are holders of a MAUPASS 2FA account to interact with Application Service Providers and digitally sign electronic documents/transactions with the service provider.

Uses Cases of Digital Signatures

E-Procurement

It is to be mentioned that it is mandatory for suppliers / bidders to be holders of a Digital Certificate which is recognised by the local CCA to be able to submit their bids on the National E-Procurement Portal. This is as per the Public Procurement (Electronic Bidding System) Regulations 2015, thereby managing the security and integrity of the bids being submitted through the portal.

MAUSIGN CA plays a pivotal role in this context in ensuring the confidentiality, integrity and non-repudiation of bid submissions by encrypting and signing the bid data prepared by the bidder for submission on the e-Procurement system.

Registration of Deeds & Documents

The Registration Duty Act allows for the electronic submission documents and deeds to the Registrar through the Registration of Deeds and Documents System (RDDS). The deed or document submitted through the RDDS need to be digitally signed using a digital signature which is recognised by the local CCA.

MoKLOUD

A number of documents available under the MoKloud platform are signed digitally through MAUSIGN Digital Certificates. The Civil Status Division makes use of MAUSIGN Digital Certificates to digitally sign the electronic versions of Birth Certificates and Marriage Certificates available to each citizen under his/her MoKloud Account. The digital signature is used in this instance to confirm the source and authenticity of the document. The authenticity of the contents of a document can be verified by scanning the embedded QR code on a document using the MoKloud mobile app.

Similarly, electronic versions of the Certificate of Character are digitally signed by certificates issued by the MAUSIGN CA to the office of the Director of Public Prosecutions (DPP).

The Ministry of Finance, Economic Planning and Development also uses a Digital Certificate from the MAUSIGN CA to digitally sign e-Payslips which are available on the e-HR platform.

New Mauritius National Identity Card (MNIC) 3.0

The new Mauritius National Identity Card 3.0 was launched in February 2024. MAUSIGN CA interfaces with the National Identity Card System by providing Digital Certificates in the following ways: -

- For the signing of citizen data stored on ID Card Chip (SOD)
- For the signing of 2D Barcode (Visible Digital Seal) on the ID card
- For the provision of SSL Certificate for MNIC Servers

A citizen digital certificate is also provided as an option to all new applicants of the Mauritius National Identity Card 3.0. The Digital Certificate is associated with a PIN Code and the holder of the NID Card containing a Digital Certificate is able to sign documents and hence facilitate transactions with service providers.

Also holders of the mobile Id are able to digitally sign documents through an e-Sign service whereby the National Identity Card Unit is registered as an Application Service Provider with the MAUSIGN CA.

Benefits of Digital Signature Certificate

The use of digital signatures provides many benefits to both service providers and individual users and comprises inter-alia: -

- The guarantee of authenticity and non-repudiation
- Provision of Enhanced Security
- The saving of time and resources

The MAUSIGN CA achievements as at date are summarised in the table below: -

Description	Number
No of e-Sign ASP License Issued	3
Number of Digital Certificates Issued *(Jul 24 – Jun 25)*	1712
Number of Digital Certificates issued for MNIC 3.0 applicants *(Jul 24 – Jun 25)*	29831
Number of Digital Certificates issued for MNIC 3.0 applicants *(Feb 24 – Jun 25)*	36816
No of Engagement / Presentation Sessions conducted *(Jul 24 – Jun 25)*	22
No of Engagement / Presentation Sessions conducted *(Oct 21 – Jun 25)*	125

TRAINING / MISSION

SN	Staff	Job Title	Training	Date	Organisations	Country	Online/ Abroad
1	Mr Bhusan Somaroo	Business Analyst	Advanced Certificate Course on Design of Educational Applications Using Web Technologies in Foreign language	07 August to 03 September 2024	ITEC - National Institute of Technical Teachers Training and Research	India	Abroad
2	Dr Suraj Juddoo	Executive Director	Eastern Africa Sub-Regional Forum on Artificial Intelligence (EARFAI)	24- 26 June 2024	The Government of Kenya and UNESCO	Kenya	Abroad
3	Mr Ismael Limalia	Manager	GIS for government services in Rodrigues	1-4 October 24		Rodrigues	Abroad
4	Mr Vikram Hurree	IT Support Specialist	GIS for government services in Rodrigues	1-4 October 24		Rodrigues	Abroad
5	Mr Dirooven Vithilinga	Business Analyst/IT Consultant/Research Officer	GIS for government services in Rodrigues	1-4 October 24		Rodrigues	Abroad
6	Mr Hansveersingh Gungah	IT Support Officer	Intelligent Manufacturing for the Young Engineers of the Developing Countries	04 to 05 December 2024		China	Online
7	Shailaja Seebaluck	Business Analyst/IT Consultant/Research Officer	Training on Data Protection	28 January 2025	Data Protection Office		
8	Ved Seebun	Business Analyst/IT Consultant/Research Officer	Training on Data Protection	28 January 2025	Data Protection Office		
9	Ismael Limalia	Manager	Training on Data Protection	28 January 2025	Data Protection Office		
10	Dirooven Vithilinga	Business Analyst/IT Consultant/Research Officer	Course on AI for the Public Sector	14 January - 14 February 2025	UNESCO / ITU	Paris, France	Online
11	Mrs Abdoolrahaman Nigaar	IT Support Officer	Certificate Course in Augmented and Virtual Reality	16 to 27 June 2025	ITEC	India	Abroad

REPORT OF THE

DIRECTOR OF AUDIT

On the Financial Statements
of the Mauritius Digital Promotion Agency
for the financial year ended 30 June 2025

NATIONAL AUDIT OFFICE

Republic of Mauritius

NATIONAL AUDIT OFFICE

REPORT OF THE DIRECTOR OF AUDIT

TO THE BOARD OF THE

MAURITIUS DIGITAL PROMOTION AGENCY

Report on the Audit of the Financial Statements

Opinion

I have audited the financial statements of the Mauritius Digital Promotion Agency, which comprise the statement of financial position as at 30 June 2025 and the statement of financial performance, statement of changes in net assets/equity, cash flow statement and statement of comparison of budget and actual amounts for the year ended 30 June 2025, and notes to the financial statements, including a summary of significant accounting policies.

In my opinion, the accompanying financial statements give a true and fair view of the financial position of the Mauritius Digital Promotion Agency as at 30 June 2025, and of its financial performance and cash flows for the year ended 30 June 2025 in accordance with International Public Sector Accounting Standards (IPSASs).

Basis for Opinion

I conducted my audit in accordance with International Standards of Supreme Audit Institutions (ISSAIs). My responsibilities under those standards are further described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report. I am independent of the Mauritius Digital Promotion Agency in accordance with the INTOSAI Code of Ethics, together with the ethical requirements that are relevant to my audit of the financial statements in Mauritius, and I have fulfilled my other ethical responsibilities in accordance with these requirements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Key Audit Matters

Key Audit Matters are those matters that, in my professional judgment, were of most significance in my audit of the financial statements of the current period. These matters were addressed in the context of my audit of the financial statements as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on these matters. I have determined that there are no key audit matters to communicate in my report.

Emphasis of Matter

I draw attention to Note 21 to the financial statements, which provides details of final adjustments in respect of assets and liabilities of the ex-National Computer Board vested in the Mauritius Digital Promotion Agency on 17 June 2023. My opinion is not modified in respect of this matter.

Other Matter

Financial Statements Submitted for Audit Purposes

The financial statements of Mauritius Digital Promotion Agency for the year ended 30 June 2025 submitted on 9 October 2025 contained major inaccuracies. After completion of audit in May 2026, management was informed of adjustments required. A set of financial statements, duly amended and signed by the Board of the Mauritius Digital Promotion Agency, was submitted on 17 July 2026.

Other Information

Management is responsible for the other information. The other information comprises the information included in the annual report of the Mauritius Digital Promotion Agency, but does not include the financial statements and my auditor's report thereon.

My opinion on the financial statements does not cover the other information and I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact. I have nothing to report in this regard.

Report on Other Legal and Regulatory Requirements

Opinion

Statutory Bodies (Accounts and Audit) Act

I have obtained all information and explanations which to the best of my knowledge and belief were necessary for the purpose of my audit.

In accordance with the requirements of the Statutory Bodies (Accounts and Audit) Act, I report as follows:

(a) this Act, in so far as it relates to the accounts, have been complied with. No direction relating to the accounts has been issued by the responsible Minister to the Mauritius Digital Promotion Agency;

(b) in my opinion, and, as far as could be ascertained from my examination of the financial statements submitted to me, expenditure incurred were not of an extravagant or wasteful nature, judged by normal commercial practice and prudence; and

(c) in my opinion, the Mauritius Digital Promotion Agency has been applying its resources and carrying out its operations economically, efficiently and effectively.

Public Procurement Act

In accordance with the requirement of the Public Procurement Act, the auditor of every public body shall state in his annual report whether the provisions of Part V of the Act have been complied with.

In my opinion, the provisions of Part V of the Act have been complied with as far as it could be ascertained from my examination of the relevant records.

Basis for Opinion

I performed procedures, including the assessment of the risks of non-compliance with laws and regulations, to obtain audit evidence to discharge my responsibilities as described in the 'Auditor's Responsibilities on Other Legal and Regulatory Requirements' section of my report as referred to below. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with IPSASs, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Mauritius Digital Promotion Agency's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management intends to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Mauritius Digital Promotion Agency's financial reporting process.

Management's Responsibilities for Compliance

In addition to the responsibility for the preparation and presentation of the financial statements described above, management is also responsible to ensure that the Mauritius Digital Promotion Agency's operations are conducted in accordance with the provisions of laws and regulations, including compliance with the provisions of laws and regulations that determine the reported amounts and disclosures in the entity's financial statements.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISSAIs, will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISSAIs, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Mauritius Digital Promotion Agency's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Mauritius Digital Promotion Agency's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify my opinion. My conclusions are based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Mauritius Digital Promotion Agency to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

I communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

I also provide those charged with governance with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, I determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. I describe these matters in my auditor's report unless law or regulation precludes public disclosure about the matter or, when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Auditor's Responsibilities on Other Legal and Regulatory Requirements

In addition to the responsibility to express an opinion on the financial statements described above, I am also responsible to report to the Board whether:

(a) I have obtained all the information and explanations which to the best of my knowledge and belief were necessary for the purpose of the audit;

(b) the Statutory Bodies (Accounts and Audit) Act and any directions of the Minister, in so far as they relate to the accounts, have been complied with;

(c) in my opinion, and, as far as could be ascertained from my examination of the financial statements submitted to me, any expenditure incurred was of an extravagant or wasteful nature, judged by normal commercial practice and prudence;

(d) in my opinion, the Mauritius Digital Promotion Agency has been applying its resources and carrying out its operations economically, efficiently and effectively; and

(e) the provisions of Part V of the Public Procurement Act regarding the bidding process have been complied with.



DR D. PALIGADU
Director of Audit

National Audit Office
14th Floor,
Air Mauritius Centre
PORT LOUIS

28 July 2026

FINANCIAL STATEMENTS

FOR THE FINANCIAL YEAR ENDED 30 JUNE 2025

STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2025

	Notes	Year ended 30 June 2025	Period ended 30 June 2024
		Rs.	Rs.
ASSETS			
Current Assets			
Cash and Cash Equivalents	8	10,400,955	10,652,707
Receivables from Exchange Transaction	10	3,100,606	10,820,082
Short Term Car Loan		500,000	500,000
Inventories	12	1,580,426	1,412,501
		15,581,987	23,385,290
Non-Current Assets			
Property , Plant and Equipment	13	4,064,716	4,651,609
Intangible Assets	14	-	18,223,617
Long Term Car Loan	11	982,358	722,536
		5,047,074	23,597,762
TOTAL ASSETS		20,629,061	46,983,052
LIABILITIES			
Current Liabilities			
Trade & Other Payables	16	13,083,510	4,573,913
Short Term Car Loan		500,000	500,000
		13,583,510	5,073,913
Non-current Liabilities			
Long Term Provisions			
Employee Benefits	17	22,757,498	21,525,230
Long Term Car Loan		982,358	722,536
Retirement Benefits Obligation	15	38,205,978	42,691,499
		61,945,834	64,939,265
TOTAL LIABILITIES		75,529,344	70,013,178
NET ASSETS		(54,900,282)	(23,030,125)
NET ASSETS/EQUITY			
General Fund		(54,900,282)	(23,030,125)
		(54,900,282)	(23,030,125)

The Financial Statements were approved by the MDPA Board on 16th July 2026

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MR SHASHI K KOONJA
CHAIRPERSON

.....
MRS AZRA B MUSLUN
BOARD MEMBER

The notes on pages 53 to 67 form part of these financial statements.

STATEMENT OF FINANCIAL PERFORMANCE
FOR THE YEAR ENDED 30 JUNE 2025

	Notes	Year ended 30 June 2025	Period ended 30 June 2024
		Rs.	
Income			
Revenue from Non Exchange Transactions	19	**105,053,788**	**155,115,868**
Revenue from Exchange Transactions	20	**4,626,133**	**3,419,754**
		109,679,921	**158,535,622**
Expenses			
Severance allowance		**7,010,000**	
Direct Expenses Related To Projects	24	**5,537,028**	**87,455,584**
Administrative Expenses	24	**64,849,097**	**59,473,874**
Depreciation and Amortisation	13&14	**1,505,868**	**4,235,922**
Expenses related to GOC Ongoing Projects		**42,373,937**	**-**
		121,275,930	**151,165,380**
Net surplus/(deficit) for the period		**(11,596,011)**	**7,370,242**

The notes on pages 53 to 67 form part of these financial statements.

STATEMENT OF CHANGES IN NET ASSETS/ EQUITY
FOR THE YEAR ENDED 30 JUNE 2025

	Notes	GENERAL FUND Rs.
Balance as at 30 June 2024		(23,030,125)
Adjustments i.c.w Assets & liabilities transferred from ex-NCB	**21**	(27,400,567)
Balance as at 30 June 2024 (Restated)		(50,430,692)
MoFED Direct Contribution in MDPA Defined Benefit Pension Plan		1,000,000
Remeasurement of IPSAS 39 recognised in Equity		6,126,419
Net Surplus/(Deficit) for the period		(11,596,011)
Balance as at 30 June 2025		**(54,900,282)**
As at 17 June 2023		(7,698,231)
Remeasurement of IPSAS 39 recognised in Equity		16,614,781
Net Surplus/(Deficit) for the period		7,370,242
Remeasurement of Assets -Retirement Benefit Obligations		(39,316,915)
Balance as at 30 June 2024		**(23,030,125)**

CASH FLOWS STATEMENT
FOR THE YEAR ENDED 30 JUNE 2025

	Notes	Year ended 30 June 2025	Period ended 30 June 2024
		Rs.	Rs.
Cash flow from operating activities			
Net surplus/(Deficit)for the Financial Period		**(11,596,009)**	**7,370,242**
Adjustments for:-			
Depreciation and amortisation		**1,505,868**	**4,235,922**
Remesurement for Net Assets/Equity (NAE)		**7,126,417**	**16,614,781**
Disposal			**9,000**
Operating surplus before working capital changes		**(2,963,724)**	**28,229,945**
Decrease / (increase) in trade and other receivables		**(655,974)**	**(2,518,610)**
Decrease /(increase) in inventories		**(167,925)**	**(67,769)**
(Decrease) / increase in trade and other payables		**7,469,419**	**(2,327,246)**
Net Increase in Employees Benefits & RBO		**(3,253,254)**	**(12,348,245)**
Decrease in Retirement Benefit Obligation			**(13,416,579)**
Cash generated from/(absorbed into) operations		**3,392,266**	**(30,678,448)**
Net cash flows from operating activities		**428,542**	**(2,448,505)**
Cash flows from investing activities			
Acquisition of property, plant and equipment	**13**	**(680,294)**	**(2,031,444)**
Net increase / (decrease) in cash and cash equivalents		**(251,752)**	**(4,479,949)**
Movements in cash and cash equivalents			
Cash and cash equivalents at the beginning of the year		**10,652,707**	**15,132,658**
Cash and cash equivalents at the close of the year	**8**	**10,400,955**	**10,652,707**
Net increase / (decrease) in cash and cash equivalents		**(251,752)**	**(4,479,949)**

STATEMENT OF COMPARISON OF BUDGET AND ACTUAL AMOUNTS
FOR THE FINANCIAL YEAR 30 JUNE 2025

	Original Budget Rs.	Actual Received / Paid Rs.	Financial Statements Rs.
Revenue			
Recurrent Grant	58,000,000	61,818,300	61,818,300
Capital Grant	1,500,000	680,294	680,294
Government Online Centre - Operation	-	42,555,194	42,555,194
Refund on salary/ Interim or BEC Allowance/ Overtime from MITCI	-	111,111	111,111
Universal ICT Education Programme	-	727,900	727,900
Interest	-	28,487	28,487
MAUSIGN CA	-	3,275,919	2,286,819
3D Printing	-	5,545	55,545
Technology Worldwide Event- Including Girls in ICT	-	25,000	100,000
Digital Proficiency Course	-	-	1,259,000
National Training Reskilling Scheme	-	-	2,296,667
Other income	-	581,060	57,270
	59,500,000	**109,808,811**	**111,976,588**
Expenditure			
Staff Costs	45,300,000	53,890,711	54,398,534
severance allowance			7,010,000
Advertising	50,000	1,662	1,662
Bank charges	50,000	85,173	85,173
Board members fees	-	337,041	314,541
Utilities	700,000	907,569	921,812
Insurance	40,000	14,703	13,796
Printing, postage and stationery	400,000	289,432	121,507
Telephone	400,000	208,733	194,602
Travelling other	-	22,500	18,750
Staff Welfare	-	77,446	78,136
General expenses	50,000	534,077	487,183
Professional and legal charges	300,000	907,450	407,450
Rent of office premises	6,510,000	6,966,062	6,573,148
Repairs and maintenance	300,000	874,137	950,025
Motor vehicle running expenses	200,000	97,654	89,601
Mission overseas	-	21,397	20,677
Projects:	-		
Digital Fabrication	500,000	148,855	170,446
Open Data and Analytics	300,000	194,250	194,250
ChILD	500,000	552,405	282,405
NCB Restructure	-	172,500	172,500
Technology Worldwide Event- Including Girls in ICTand AI Demystified	1,000,000	299,081	443,881
Digital Lab on the Go	1,400,000	1,038,429	936,171
National IOT Network	-	4,160	4,600
ICTCP	-	1,476,219	1,470,929
MAUSIGN CA	-	147,159	150,238
CERT MU	-	-	1,868,750
Depreciation	-	-	1,505,868
Total MDPA expenditure	**58,000,000**	**69,268,804**	**78,886,635**
Government Online Center ongoing costs		42,429,749	42,389,295
Total expenditure	**58,000,000**	**111,698,553**	**121,275,930**

STATEMENT OF BUDGETS, ACTUAL CASH AND ACCRUED BASED AMOUNTS
FOR THE YEAR ENDED 30 JUNE 2025

	Original Budget	Actual Received / Paid	Variances between Budget and Actual	Comments
	Rs.	Rs.		
Revenue				
Recurrent Grant	58,000,000	61,821,539	3,821,539	Additional budget to meet operational cost
Capital Grant	1,500,000		(1,500,000)	Procurement non responsive
Government Online Centre	-	42,555,194	42,555,194	Department under MITCI
GOC Capital	-	680,294	680,294	Department under MITCI
Refund on salary/ Interim or BEC Allowance/ Overtime from MITCI	-	111,111		Overtime cost reimbursed by MITCI
Universal ICT Education Programme	-	727,900	727,900	Payment from Ministry of Education for IC3 Grade 9 Integration Cohort 2023
Interest	-	28,487	28,487	
MAUSIGN CA	-	3,275,919	3,275,919	Self finance
3D Printing	-	5,545	5,545	Sale of filaments and other 3D printing items
Technology Worldwide Event- Including Girls in ICT	-	25,000	25,000	Sponsorship for Girls in ICT project
Other income	-	581,060	581,060	
	59,500,000	**109,812,050**		
Expenditure				
Staff Costs	45,300,000	53,890,711	8,590,711	Payment for retirement for Deven, resignation of Manogaren and benefits for Ex director Increase in compensation of sick leave, allowances, passage benefit.
Advertising	50,000	1,662	(48,338)	Saving were realocated and less adverts were published
Bank charges	50,000	85,173	35,173	
Board members fees	-	337,041	337,041	Board was dissolved and no board meeting was set up for 6 months
Utilities	700,000	907,569	207,569	There was an increase in utility cost
Insurance	40,000	14,703	(25,297)	Payment for public Liability & Fire Insurance only
Printing, postage and stationery	400,000	289,432	(110,568)	Saving were realocated
Telephone	400,000	208,733	(191,267)	Saving were realocated
Travelling other	-	22,500	22,500	Budget was not provided. Expenditure for board travel costs incurred from MDPA recurrent budget.
Staff Welfare	-	77,446	77,446	Consumption was reduced over the year.
General expenses	50,000	534,077	484,077	Documents from all depts were sent for archiving which incurred additional costs.
Professional and legal charges	300,000	907,450	607,450	Payment of Audit fees for auditing of 2 financial year 23 24
Rent of office premises	6,510,000	6,966,062	456,062	Additional office space was acquired.
Repairs and maintenance	300,000	874,137	574,137	Budget was under provided
Motor vehicle running expenses	200,000	97,654	(102,346)	Saving were realocated
Maintenance of Software and equipment	1,500,000	-	-	
Mission overseas	-	21,397	21,397	
Projects:	-			
3D Printing Service Centre	500,000	148,855	(351,145)	Cost reduced because Office of Coromandel was closed in December 2024
Open Data Initiative	300,000	194,250	(105,750)	Contract for maintenance for data portal payment effected in next financial year
ChILD	500,000	552,405	52,405	Payment for stipend teachers for 23-24 was paid in fy 24-25
NCB Restructure	-	172,500	172,500	Tender cancelled as there was gaps in the specification.
Technology Worldwide Event- Including Girls in ICT	300,000	299,081	(919)	
AI Demystified	700,000			Budget for development of an online learning based on AI course.
Digital Lab on the Go	1,400,000	1,038,429	(361,571)	The IT coach was under refurbishment from October 2024 to March 2025
National IOT Network	-	4,160	4,160	
ICTCP	-	1,476,219	1,476,219	Self finance
MAUSIGN CA	-	147,159	147,159	Payment Effected after year end and was not budgeted
MDPA Capital	-	680,294	680,294	Self finance
Total MDPA expenditure	**59,500,000**	**69,949,098**		
Government Online Center ongoing costs	-	42,429,749	42,429,749	Ongoing operation costs for GOC has been funded by MITCI
Total expenditure	**59,500,000**	**112,378,847**		

STATEMENT SHOWING RECONCILIATION OF ACTUAL CASH FLOWS WITH FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

	30 June 2025 Rs.
Actual revenue	
Recurrent Grant	105,053,788
Other income	4,626,133
Recurrent Revenue as per Statement of financial performance	**109,679,922**

	30 June 2025 Rs.
Actual recurrent expenditure as per statement of outturn	**69,949,098**
Provisions and accruals	
Staff Costs	507,823
Severance Allowance	7,010,000
Board members fees	(22,500)
Utilities	14,244
Insurance	(907)
Printing, postage and stationery	(167,925)
Telephone	(14,131)
Travelling other	(3,750)
Staff Welfare	690
General expenses	(46,894)
Professional and legal charges	(500,000)
Rent of office premises	(392,914)
Repairs and maintenance	75,888
Motor vehicle running expenses	(8,052)
Mission overseas	(720)
Projects:	
3D Printing Service Centres	21,591
ChILD	(270,000)
Technology Worldwide Event- Including Girls in ICT	144,800
Digital Lab on the Go	(102,259)
National IOT Network	440
ICTCP	(5,290)
MAUSIGN CA	3,079
CERT MU	1,868,750
Depreciation	1,505,868
MDPA Capital (Item capitalised)	(680,294)
Recurrent expenditure as per statement of financial performance	**78,886,635**

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

1. CORPORATE INFORMATION

(a) Legal form and main Objectives

The Mauritius Digital Promotion Agency (MDPA), is established and set up parastatal body under the MDPA Act 2023. It operates under the the aegis of the Ministry of ITCI and has as objectives the following:

a. To boost the growth of the ICT sector through skills development and innovation

b. To achieve basic ICT proficiency among all population groups

c. To advise the Minister on the formulation of national policies in respect of the promotion, development of ICT and its application in Mauritius.

(b) The Reporting Period

The Reporting Period for the Financial Statement of the MDPA is the 1st July 2024 to 30th June 2025 and there are comparative figures for the period of 17th June 2023 to 30th June 2024

Further information about the MDPA's activities over the last years is available on the web site http://www.mdpa.mu and the address of the registered office of MDPA is as follows:

Mauritius Digital Promotion Agency
2nd Floor, Wing A, Shri Atal Bihari Vajpayee Tower
Cybercity,
Ebene, 72201

2 BASIS OF PREPARATION

(a) In accordance with amendments brought in the Statutory Bodied (Accounts and Audit) Act by the Finance (Miscellaneous Provisions) Act No.1o OF 2010, the Financial Statement have been prepared in compliance with the International Public Sector Accounting Standards (IPSAS) issued by the International Public Sector Accounting Board (IPSASB) which is Board of the International Federation of Accounting Committee (IFAC).

When an IPSAS does not address a particular issue, the appropriate International Financial Reporting Standards (IFRSs) and International Accounting Standards (IASs) of the International Accounting Standards Board (IASB) are applied.

The financial statements have been prepared on a going-concern basis and the accounting policies have been applied consistently throughout the period. They have been prepared on the historical cost basis.

(b) The preparation of financial statements in conformity with IPSAS and generally accepted accounting practices requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period.
The Financial Statements are presented in Mauritian Rupees (MUR).

3 STATEMENT OF COMPLIANCE

The financial statements of the MDPA comply with the Statutory Bodies (Accounts and Audit) Act 1982 (as subsequently amended) and have been prepared in accordance with the International Public sector Accounting Standards (IPSAS) isseud by the International Public Sector Accounting Board (IPSASB) which is a Board of the International Federation of Accountants Committee (IFAC)

4 USE OF JUDGEMENT AND ESTIMATES

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of revenues, expenses, assets and liabilities,and the disclosure of contingent liabilities, at the reporting date. Some actual results may differ from these estimates, but they are not expected to be materially different.

Judgements and estimates are continuously evaluated and are based on historical experience and other factors, including expectations and assumptions concerning future events that are believed to be reasonable under the circumstances.

5 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES

Improvement in IPSAS issued but not yet effective

Standards and Interpretations in issue but not yet effective The following IPSAS were in issue but not yet effective as at 30 June 2025 and there has not been early adoption of these standards.

IPSAS 3 (Accounting Policies, Changes in Accounting Estimates and Errors) requires disclosure of new IPSAS that have been issued but are not yet effective:

IPSAS	*Details*	*Effective Date*
IPSAS 5	Borrowing Cost	TBD
IPSAS 42	Social Benefits	TBD
IPSAS 43	Leases	January 2027
IPSAS 47	Revenue	January 2026
IPSAS 48	Transfer Expenses	January 2026

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

6 SIGNIFICANT ACCOUNTING POLICIES

(a) Revenue recognition

(i) **Revenue from non-exchange transactions**

Revenue from non-exchange transactions, consists primarily of government grants. It is recognised to the extent that it is probable that economic benefits will flow to the organisation and the revenue can be reliably measured.

(ii) **Revenue from exchange transactions**

Revenue from exchange transactions comprises mainly of income received from Mausign- Certification Authority and the Digital Proficiency Course which is recognised in the Statement of Financial Performance.

(b) Foreign currency translation

Transactions in a currency other than the MUR ("foreign currency") are recorded at the rates of exchange prevailing at the time the transactions are entered into. At the balance sheet date, monetary assets and liabilities denominated in foreign currencies are translated into MUR at exchange rates prevailing at such date. Exchange differences arising are taken to the income statement.
Currency translation gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the income statement.

	Exchange rate as at 01.07.2024	**Exchange rate as at 30.06.2025**
Euro Account	Rs49.76	Rs53.68
USD Account	Rs47.89	Rs 45.30

(c) Property, Plant and Equipment

Items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses. The cost of property, plant and equipment at 1 July 2005, the National Computer Board's date of transition to IFRSs, was determined by reference to its historical cost less accumulated depreciation at that date.

Items of property, plant and equipment are measured at cost includes expenditure that is directly attributable to the acquisition of the asset. Borrowing costs related to the acquisition, construction or production of qualifying assets are recognised as profit or loss as incurred.

Subsequent costs are included in the assets carrying amount or recognised as a separate asset as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Board and the cost of the item can be measured reliably.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.
Gains and losses on disposal of an item of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment, and are recognised net within "other income" in profit or loss. When revalued assets are sold, the amounts included in the revaluation surplus reserve are transferred to general funds.

Depreciation is recognised in the income statement on a straight line basis over the estimated useful lives of each part of an item of property, plant and equipment. Depreciation has been charged for full year in the year of acquisition and non in year of disposal.

6 SIGNIFICANT ACCOUNTING POLICIES (Continued)

(d) Property, Plant and Equipment (Continued)

The estimated useful lives for the current period is as follows:

Fixed assets	Expected useful life (Years)	Rates of depreciation per annum
Motor vehicles	10	10%
Office equipment	5	20%
Fixtures and fittings	5	20%

(e) Provisions and Contingent Laibilities

Provisions are recognised when the Mauritius Digital Promotion Agency has a present legal or constructive obligation as a result of past events which it is probable will result in an outflow of economic benefits that can be reasonably estimated.

Other commitments, which do not meet the recognition criteria for liabilities, are disclosed in the notes to the financial statements as contingent liabilities when their existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events which are not wholly within the control of the Mauritius Digital Promotion Agency.

(f) Government grants

The Mauritius Digital Promotion Agency receives annual grant from the Government of Mauritius to meet its administrative, operational expenses, project expenditures, the Government Online Center, other projects under the management of the Mauritius Digital Promotion Agency and to organise events to promote the ICT sector in Mauritius.
Any surplus in the grant is credited in the Mauritius Digital Promotion Agency's general funds for future use.

(g) Cash and cash equivalents

Cash and cash equivalents comprise of all cash balance and call deposits. Bank overdraft that are repayable on demand and form an integral part of the Mauritius Digital Promotion Agency's cash management are included as a component of cash and cash equivalents for the purpose of the statement of cash flow.

(h) Retirement benefit costs

State plan

Contributions to the National Pension Scheme are charged to the Income Statement in the period in which they fall due.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

6 SIGNIFICANT ACCOUNTING POLICIES (Continued)

(h) Retirement benefit costs (Continued)

(ii) ***Defined Retirement Benefits Plan***

Under the defined benefit scheme, the cost of providing the benefit is determined in accordance with actuarial review. The present value of defined benefit obligation is recognised in the Statement of Financial Position as a non-current liability or non-current asset after adjusting for fair value of plan assets.

Service Cost, net interest expense/revenue, fund expenses are recognised in the Statement of Financial Performance.Remeasurements are recognised in Statement of Changes in Net Asset/Equity.

(iii) ***Defined Contribution Pension Scheme***

The Defined Contribution Pension Scheme was set up after amendment to Statutory Bodies Pension Fund Act 1978, further to the recommendations of the PRB Report 2013. As from January 2013, all new entrants who joined a statutory body must also join the Defined Contribution Scheme with employee contribution of 6% and employer contribution of 12%. Contributions to the scheme by the Mauritius Digital Promotion Agency are charged to the Statement of Financial Performance in the period to which it relates.

Employee leave entitlement

Employee entitlements to bank sick leave as defined in the PRB 2021 Report (the regulatory body for remuneration of Mauritius Digital Promotion Agency's employees) are recognized as and when they accrue to employees. An accrual is made for the estimated liability for bank sick leave.

(i) Inventories

The items in the inventories have been acquired for the sole use of the Mauritius Digital Promotion Agency and is normally consumed within 3 months after the balance sheet date. These items are not re-sold on an open market and they are measured at cost on a FIFO basis.

Inventories consumed during the year is expensed.

(j) Financial instruments

Financial assets and liabilities are recognised in the Balance Sheet when the Board becomes a party to the contractual provision of the instrument. As such for the Mausign project a bank guarantee of Rs 500,000 has been submitted to ICTA as a requirement for license renewal of CA. The Board's accounting policies in respect of the main financial instruments are set out below:

6 SIGNIFICANT ACCOUNTING POLICIES (Continued)

(k) Financial instruments (Continued)

(i) Fair values

The carrying amount of the financial assets and financial liabilities approximate their fair values due.

(ii) Trade and other receivables

Accounts receivables are initially recognised at fair value. As the institution has has been set up for the purpose of fostering entrepreneurship and the promotion of ICT in the Mauritian society, the Mauritius Digital Promotion Agency does not charge any interest on dues. Nevertheless, the Mauritius Digital Promotion Agency has set up an effective debt collection system and the directors estimate that the actual accounts receivable does not materially differ from that had they been at amortised cost.

(iii) Trade and other payables

Amounts payables are initially measured at fair value, and subsequently measured at amortised cost using the effective interest method.

(l) Risk Management Policies

The Mauritius Digital Promotion Agency adopts a conservative approach to Risk Management. A description of the significant risk factors are given below together with the relevant risk management policies:

Credit risk

The Board is a para-statal body. Its operations are wholly financed by Government grants. On the other hand it derives a significant portion of its "other income" from the provision of services to counterparties which are other public bodies (ministries, departments and other para-statal bodies. The Board's credit risk is primarily attributable to its trade receivables from these counterparties given the nature of their relationship.

Credit risk also relates to the possibility of default by employees in settling their car loan obligations towards the Mauritius Digital Promotion Agency. The Mauritius Digital Promotion Agency has established a "Lien" policy on cars purchased by those employees who benefit from such car loans.

Currency risk

The company pays its USD invoices through its USD bank account, but it is exposed to translation risk.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

6 SIGNIFICANT ACCOUNTING POLICIES (Continued)

(l) Risk Management Policies (Continued)

Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and the availability of funding through an adequate amount of credit facilities. In order to ensure adequacy of its funding, regarding its obligations to meet both operational and capital requirements, cash flow forecasts are prepared regularly and actions taken accordingly.

(m) General fund

General fund represents the accumulated surpluses and deficits of the Mauritius Digital Promotion Agency.

(n) Taxation

The Mauritius Digital Promotion Agency Act exempt the Board from the repayment of any rate or charge leviable on immovable property or any tax leviable on income.

(o) Segment Information

Segment information, as per IPSAS 18, is based on the MDPA's programs prepared under the Program Based Budget. All expenses directly related to a segment have been allocated to it. Other running expenses have been apportioned on the basis of staff costs of each segment. The assets and liabilities are jointly used by the segments and are not separately disclosed.

Expenses related to running of each segment are disclosed in Statement of Outturn.

(p) Restatements and Reclassifications

A few expenses for the financial period had been reclassified to the appropriate expenditure items. The reclassifications had not affected the results of the financial period

7 Intangible asset

The intangible asset represents application software acquired by the Mauritius Digital Promotion Agency in the current and preceeding periods. It is measured at cost less accumulated amortisation.
The useful lives of the software is 5 years.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 JUNE 2025

8. CASH AND CASH EQUIVALENTS

	30-Jun-25	30-Jun-24
	Rs.	Rs.
Cash deposited in MUR Account	**7,739,422**	**8,050,442**
Cash deposited in USD Account	**1,059,738**	**1,120,112**
Cash deposited in EURO Account	**1,601,795**	**1,482,153**
	10,400,955	**10,652,707**

9. RECEIVABLES FROM NON EXCHANGE TRANSACTION

10. RECEIVABLES FROM EXCHANGE TRANSACTION

	30-Jun-25	30-Jun-24
	Rs.	Rs.
Trade receivables	**7,637,615**	**7,252,925**
Deposit on rental	**1,214,691**	
Mausign	**248,300**	
Prepayments		**236,836**
Asset in progress		**3,330,321**
	9,100,606	**10,820,082**
Allowance for Credit Loss	**(6,000,000)**	**-**
	3,100,606	**10,820,082**

11. Car Loan

	30-Jun-25	30-Jun-24
	Rs.	Rs.
Balance as at 1 July	**1,222,536**	**4,968,090**
Repayment during the year	**(1,430,178)**	**(554,851)**
Transferred to Ministry	**-**	**(3,890,703)**
New car loan issued during the year	**1,690,000**	**700,000**
Balance as at 30 June	**1,482,358**	**1,222,536**
Less: Amount due within one year	**(500,000)**	**(500,000)**
Amount falling due after more than one year	**982,358**	**722,536**

12. INVENTORIES

	30-Jun-25	30-Jun-24
	Rs.	Rs.
Stores and office stationery	**330,426**	**162,501**
Mausign	**1,250,000**	**1,250,000**
	1,580,426	**1,412,501**

Note: All stocks are at cost

: During the financial period, inventory conception was recognised as an expense.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

13. PROPERTY, PLANT AND EQUIPMENT

	Motor vehicles	Office equipment	Computer Equipment	Furniture and fittings	Total
COST/ VALUATION	**Rs.**	**Rs.**	**Rs.**	**Rs.**	**Rs.**
At 30 June 2024	6,245,368	95,293,655		5,227,179	106,766,201
Additions			680,294		680,294
At 30 June 2025	**6,245,368**	**95,293,655**	**680,294**	**5,227,179**	**107,446,495**
DEPRECIATION					
At 30 June 2024	5,085,484	92,360,929		4,668,179	102,114,592
Charge for the period	196,002	682,269	136,059	252,857	1,267,187
At 30 June 2025	**5,281,485**	**93,043,199**	**136,059**	**4,921,036**	**103,381,779**
NET BOOK VALUE					
Balance as at 30 June 2025	**963,882**	**2,250,456**	**544,235**	**306,143**	**4,064,716**

14. INTANGIBLE ASSETS

	30-June-25
Opening balance at 30 June 2024	**21,526,776**
Acquisitions	**-**
less assets transferred to GOC	**(19,461,794)**
Ending balance at 30 June 2025	**2,064,982**
Amortisation and impairment losses	
Balance at 30 June 2024	**3,303,158**
Charge for the period	**238,681**
Less transferred to GOC	**(1,476,857)**
Balance at 30 June 2025	**2,064,982**
Carrying amounts:	
At 30 June 2025	**-**

RETIREMENT BENEFIT OBLIGATIONS

15. Defined Benefit Pension Plan

The Mauritius Digital Promotion Agency operates a defined benefit pension scheme for qualifying employees which is managed by SICOM Ltd. Under the scheme, the employees are entitled to retirement benefits at 66.6 per cent of their final salary on attainment of retirement age. The schemes are funded.

The most recent actuarial valuations of the plan assets and the present value of the defined contribution obligation were carried out at 30 June 2025 by SICOM Ltd. The present value of the defined contribution obligation, the related current service costs and past service costs were measured using the projected unit credit method.

	30-Jun-25	30-Jun-24
15. RETIREMENT BENEFIT OBLIGATIONS (Continued)		
Amounts recognised in balance sheet at end of year:		
Defined benefit obligation	133,537,647	132,460,521
Fair value of plan assets	(95,331,670)	(89,769,022)
Liability recognised in balance sheet at end of year	**38,205,977**	**42,691,499**
Amounts recognised in income statement:		
Service cost:		
Current service cost	4,032,584	4,541,199
(Employee contributions)	(1,330,320)	(1,318,022)
Fund expenses	149,082	276,231
Net Interest expenses /(income)	2,299,710	3,307,640
P&L Charge	**5,151,057**	**6,807,049**
Remeasurement		
Liability (gain)/loss	(7,031,208)	(13,310,249)
Assets (gain)/loss	904,789	(3,304,532)
Net Assets/Equity (NAE)	**(6,126,419)**	**(16,614,781)**
Total	**(975,363)**	**(9,807,733)**
Movement in liability recognised in statement of financial position:		
At start of year	42,691,499	56,108,078
Amount recognised in P&L	5,151,057	6,807,049
(Past service liability contribution)	(1,000,000)	
(Contributions paid by employer)	(2,510,161)	(3,608,846)
Amount recognised in NAE	(6,126,417)	(16,614,781)
At end of year	**38,205,977**	**42,691,499**

The plan is a defined benefit arrangement for the employees and it is a funded plan. The assets of the funded plan are held independently and administered by The State Insurance Company of Mauritius Ltd.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

	30-Jun-25	30-Jun-24
15 RETIREMENT BENEFIT OBLIGATIONS (Continued)	Rs.	Rs.
Reconciliation of the present value of defined benefit obligation		
Present value of obligation at start of period	132,460,521	135,466,621
Current service costs	4,032,584	4,541,199
Interest costs	7,453,970	8,254,580
(Benefits paid)	(3,378,220)	(2,491,630)
Liability (gain) / loss	(7,031,208)	(13,310,249)
Present value of obligations at end of period	**133,537,647**	**132,460,521**
Reconciliation of fair value of plan assets		
Fair value of plan assets at start of period	89,769,022	79,358,543
Expected return on plan assets	5,154,260	4,946,940
Employer contributions	2,510,161	3,608,846
Employee contributions	1,330,320	-
Past service liability contribution	1,000,000	1,318,022
(Benefits paid and other outgo)	(3,527,302)	(2,767,861)
Asset gain/(loss)	(904,791)	3,304,532
Fair value of plan assets at end of period	**95,331,670**	**89,769,022**
Distribution of plan assets at end of period		
Percentage of assets at end of year	**30-Jun-25**	**30-Jun-24**
Fixed Interest securities and deposits	47.7%	49.9%
Loans	3.1%	3.1%
Local equities	16.8%	15.2%
Overseas bonds and equities	31.9%	31.3%
Property	0.5%	0.5%
Total	**100%**	**100%**
Additional disclosure on assets issued or used by the reporting entity		
Percentage of assets at end of year	(%)	(%)
Assets held in the entity's own financial instruments	0	0
Property occupied by the entity	0	0
Other assets used by the entity	0	0
Components of the amount recognised in NAE		
Year	**30-Jun-25**	**30-Jun-24**
Currency		
Asset experience gain/(loss) during the period	(904,791)	3,304,532
Liability experience gain/(loss) during the period	(1,269,068)	13,310,249
Liability gain/(loss) due to change in financial assumptions	8,300,276	N/A
	6,126,417	**16,614,781**
Year	**2025-2026**	**2024-2025**
Expected employer contributions	2,619,338	2,667,709
(Estimate to be reviewed by Mauritius Digital Promotion Agency)		
Weighted average duration of the defined benefit obligation	15 years	16 years
(Calculated as a % change in PV of liabilities for a 1% change in discount rate)		

The plan is exposed to actuarial risks such as: investment risk, interest rate risk, longevity risk, salary risk and pension risk. The risk relating to death in service benefits is reinsured. The risk relating to death in service benefits is reinsured.

1. Investment risk which is the risk that the return earned on the assets may be lower or higher than assumed.

2. Salary/ Pension Risk which is the risk that the actual salary/pension increased granted may be different than what we have assumed. For instance a higher salary/ pension increase relative to the investment returns shall increase the Defined Benefit Obligation and hence the liability.

3. Longevity Risk is caused by the improvement in mortality rates amongst pensioners. The longer the latter live, the higher is the liability.

The cost of providing the benefits is determined using the Projected Unit Method. The principal assumptions used for the purpose of the actuarial valuation were as follows:

	Year ending 30 June 2025	**Period ending 30 June 2024**
Discount rate	6.10%	5.70%
Future salary increases	4.50%	4.50%
Future pension increases	3.50%	3.50%
Mortality before retirement	Nil	Nil
Mortality in retirement	PA (90) Tables rated down by 2 years	
Retirement age	65 years	

The discount rate is determined by reference to market yields on bonds.

Significant actuarial assumptions for determination of the defined benefit obligation are discount rate, expected salary increase and mortality. The sensitivity analyses below have been determined based reasonably on possible changes of the assumptions occuring at the end of the reporting period.

If the discount rate would be 100 basis points (one percent) higher (lower), the defined benefit obligation would decrease by Rs 17.6 million (increase by Rs 22.4 million) if all other assumptions were held unchanged.

If the expected salary growth would increase (decrease) by 1%, the defined benefit obligation would increase by Rs 11.3 million (decrease by Rs 9.7 million) if all other assumptions were held unchanged.

If life expectancy would increase (decrease) by one year, the defined benefit obligation would increase by Rs 3.2 million (decrease by Rs 3.2 million) if all assumptions were held unchanged.

If the expected pension growth would increase (decrease) by 1%, the defined benefit obligation would increase by Rs 9.7 million (decrease by Rs 8.5 million) if all other assumptions were held unchanged.

In reality one might expect interrelationships between the assumptions, especially between discount rate and expected salary increases, given that both depend to a certain extent on expected inflation rates. The analysis above abstracts from these interdependence between the assumptions.

(b) **Defined Contribution Pension Plan**

The contribution of the Mauritius Digital Promotion Agency to the Defined Contribution Pension Scheme For The Financial Year 30 June 2025 is Rs 771,647.54

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

		Year ended 30 June 2025	Period ended 30 June 2024
		Rs.	Rs.
16.	**TRADE AND OTHER PAYABLES**		
	Provision for passage benefits	800,000	800,000
	Provision for Sick Leave	1,500,000	1,500,000
	Provision for Professional Fees : Audit Fees	400,000	400,000
	Other payables	2,566,599	1,873,913
	Contigent Liability Provision	806,911	
	Severance Allowance	7,010,000	
		13,083,510	**4,573,913**
	(a) Car Loan		
	Balance as at 1 July	1,222,536	4,968,090
	Repayment during the year	(1,430,178)	(554,851)
	Transferred to Ministry	-	(3,890,703)
	New car loan issued during the year	1,690,000	700,000
	Balance as at 30 June	**1,482,358**	**1,222,536**
	Less: Amount due within one year	**(500,000)**	**(500,000)**
	Amount falling due after more than one year	**982,358**	**722,536**
17.	**EMPLOYESS BENEFIT**		
	Provision for Passage Benefits	**2,389,842**	2,228,212
	Provision for Sick Leave	**12,159,817**	11,081,659
	Provision for Vacation Leave	**8,207,840**	8,215,359
		22,757,498	**21,525,230**
(a)	**Provision for Passage Benefits**		
	Balance as at 1 July	**3,028,212**	3,716,364
	Paid during the year	**(1,093,185)**	(918,043)
	Transfer to Ministry	**-**	(1,252,944)
	Provision for the year	**1,254,815**	1,482,835
	Balance as at 30 June	**3,189,842**	**3,028,212**
	Less: Amount due within one year	**(800,000)**	**(800,000)**
	Amount falling due after more than one year	**2,389,842**	**2,228,212**
(b)	**Provision for sick leave**		
	Balance as at 1 July	**12,581,659**	16,915,529
	Paid during the year	**(1,566,395)**	(1,306,390)
	Transfer to Ministry	**-**	(6,551,476)
	Provision for sick leave	**2,644,553**	3,523,997
	Balance as at 30 June	**13,659,817**	**12,581,659**
	Less: Amount due within one year	**(1,500,000)**	**(1,500,000)**
	Amount falling due after more than one year	**12,159,817**	**11,081,659**
(c)	**Provision for Vacation**		
	Balance as at 17 July	**8,215,359**	13,241,582
	Paid during the year		
	Vacation taken by MDPA Staffs		(2,657,890)
	Transfer to Ministry		(4,959,121)
	Provision for vacation leave	**(7,518)**	2,590,788
		8,207,840	**8,215,359**

(c) Contingent Liability

The Mauritius Digital Promotion Agency has contingent liabilities in respect of 1 court case. It is as follows:
Case (i) Ghansiam Rao Bhoyroo v/s Mauritius Digital Promotion Agency

Management estimates that a liability would arise under the litigation. A provision of Rs 7,010,000 has been made as Severance Allowance.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

18. LEASE OBLIGATIONS

Mauritius Digital Promotion Agency (MDPA)

The Mauritius Digital Promotion Agency is located at 2nd floor, with an area space of 676 Sq. M and at 5th floor with an area space of 267 Sq. M. at Wing A, Cyber Tower I Ebene .

	30-Jun-25 Rs.	30-Jun-24 Rs.
19. *Revenue from Non Exchange Transactions*		
Government Grant - MDPA	61,818,300	62,553,736
Capital Grant - MDPA		694,771
Government Grant - MDPA Pension Alignment		570,482
Government on Line Centre - Operation Grant	42,555,194	45,518,112
Capital Grant-MDPA	680,294	45,778,767
Government on Line Centre - Income		
	105,053,788	**155,115,868**
20. *Revenue from Exchange Transactions*		
Other Income		
Miscellaneous Income		559,923
Exchange gain/(Loss)	57,270	82,254
Total of other Income	**57,270**	**642,177**
Universal ICT Education Programme	727,900	889,100
Digital Proficiency Course	1,259,000	130,940
Interest	28,487	70,367
Mausign CA	2,286,819	1,450,170
3D Printing	55,545	25,941
Technology Worldwide Event- Including Girls in ICT	100,000	-
Refund on salary/ Interim or BEC Allowance/ Overtime from MITCI	111,111	-
NTRS		211,058
	4,626,133	**3,419,754**
21. *Adjustments in relation to Assets and Liabilities of ex-National Computer Board*		
Expected credit losses in Trade Receivables of ex-NCB	6,000,000	
Other Employee Benefits-Provision of unutised sick Leave year 2020	1,300,000	
Assets of GOC transferred to Ministry of Information Technology		
Assets in progress-Software development	3,330,321	
Intangibles-Carrying Value of software and programs	17,984,937	
	28,615,258	
Security Deposits with CPIL	(1,214,691)	
	27,400,567	

22. RELATED PARTY

Related parties are considered to be related if one party has ability to control the other party in making financial operating decisions. No Related party transactions were carried out at commercial terms and conditions. All eligible officers in the Mauritius Digital Promotion Agency are granted duty free facilities and loans for purchase of a car as prescribed in the PRB reports.

23. KEY MANAGEMENT PERSONNEL

The Mauritius Digital Promotion Agency is managed by key personnel that includes the Executive Director, Managers, and other key staff who are responsible for operating the various activities of the Board. Their remunerations are governed by the PRB Report 2021.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2025

		Year ended 30 June 2025	13 months ended 30 June 2024
		Rs.	Rs.
24.	**EXPENDITURE**		
	DIRECT EXPENSES RELATED TO THE IMPLEMENTATION OF PROJECTS		
	Government Online Center	**15,359**	
	E Service		57,153
	3D Printing Centre	**170,446**	699,630
	Digital Lab on the Go (IT Coach)	**936,171**	392,269
	ICTCP	**1,470,929**	1,100,603
	Digital Maker Programme		136,468
	Technology Worldwide Event- Including Girls in ICT	**443,881**	74,711
	National IOT Network	**4,600**	439,267
	Cert MU	**1,868,750**	1,868,750
	Children Innovative Learning and Design (ChILD)	**282,405**	1,057,778
	Open Data Initiative	**194,250**	442,750
	Mausign CA	**150,238**	18,143
	Direct Expenses related to projects	**5,537,029**	**6,287,522**
	GOC Capital	**42,373,937**	81,168,063
		42,373,937	**81,168,063**
	ADMINISTRATIVE EXPENSES		
	Staff costs	**54,398,534**	47,232,406
	OTHER ADMINISTRATIVE EXPENSES		
	Advertising	**1,662**	40,083
	Bank charges	**85,173**	42,031
	Board members fees	**314,541**	544,826
	Utilities	**921,812**	837,389
	Insurance	**13,796**	18,727
	Printing, postage and stationery	**121,507**	472,867
	Telephone	**194,602**	294,891
	Training	**-**	144,500
	Travelling other	**18,750**	26,798
	Staff Welfare	**78,136**	215,044
	General expenses	**487,183**	490,716
	Professional and legal charges	**407,450**	805,750
	Rent of office premises	**6,573,148**	5,994,613
	Repairs and maintenance	**950,025**	347,448
	Motor vehicle running expenses	**89,601**	138,016
	Overseas mission	**20,677**	-
	Participation in METX	**-**	250,000
	Disposal	**-**	9,000
	NCB Restructure/ Corporate Launch	**172,500**	1,568,770
		10,450,563	**12,241,469**
	Total Administrative Expenses	**64,849,097**	**59,473,874**
	Depreciation	**1,505,868**	4,235,922
		66,354,965	**63,709,796**
	Total	**71,891,994**	**151,165,381**
	BREAKDOWN OF STAFF COSTS		
	Salaries	**35,009,435**	19,187,796
	Deduction	**6,256,462**	5,845,755
	Levy	**43,038**	33,055
	Pension Costs	**768,033**	3,651,990
	FPS	**535,855**	768,647
	NSF	**414,286**	376,590
	PAYE	**745,388**	607,952
	CSG	**2,120,315**	2,301,331
	Medical Insurance	**751,891**	129,635
	Movement in Passage benefit	**1,265,740**	1,407,822
	Movement in Sick Leave	**1,344,553**	3,523,997
	Vacation	**(7,518)**	2,590,788
	Pension (SICOM)	**5,151,057**	6,807,048
		54,398,534	47,232,406